



CEMEX, S.A.B. de C.V. Ordinary and Extraordinary General Shareholders Meetings — Depository’s Notice

February 25, 2021

ADSs:	American Depositary Shares ("ADSs") evidenced by American Depositary Receipts ("ADRs").
ADS CUSIP No:	151290889
Deposited Securities:	American Depositary Shares ("ADSs"), each representing the right to receive ten (10) <u>Certificados de Participación Ordinarios</u> ("CPOs"), each CPO representing economic interests in two (2) Series A Shares and one (1) Series B Share, without par value, of CEMEX, S.A.B. de C.V., a company incorporated and existing under the laws of the United Mexican States (the "Company").
ADS Ratio:	10 CPOs to 1 ADS.
Depository:	Citibank, N.A.
Deposit Agreement:	Second Amended and Restated Deposit Agreement (CPOs representing A and B Shares), dated as of August 10, 1999, as amended by Amendment No. 1 to Second Amended and Restated Deposit Agreement, dated as of July 1, 2005, and supplemented by Letter Agreements, dated October 12, 2007, dated as of March 30, 2010 and dated as of March 15, 2011 and further amended by Amendment No. 2 to Second Amended and Restated Deposit Agreement, dated as of February 11, 2015.

TIMETABLE

February 22, 2021

ADS Record Date

Date on which the ADR Holders are required to be record holders of the Company’s ADSs in order to vote their ADSs.

continued



**March 22, 2021
10:00 A.M.
(New York City time)**

Voting Deadline

Date and time on which ADR Holders are required to have provided instructions to the Depository to vote their ADSs.

March 25, 2021

Meeting Dates

Date on which the Company will hold its Ordinary General Shareholders Meeting at 12:00 PM (Monterrey, N.L. Mexico time).

Date on which the Company will hold its Extraordinary General Shareholders Meeting at 1:00 PM (Monterrey, N.L. Mexico time).

Web Site

<http://www.cemex.com>

Contact Information

Citibank, N.A. Shareholder Services 1 (877) CITI-ADS (1-877-248-4237)

Certificate Holders, Book Holders and IDI plan participants, Links to Documents:

[CEMEX Notice of Ordinary General Shareholders Meeting](#)

[CEMEX Notice of Extraordinary General Shareholders Meeting](#)

[Supplemental Information to the Agenda for the Ordinary and Extraordinary Shareholders Meetings](#)

[Proxy Card](#)

[Citibank Depository Notice](#)



[Click here to vote your shares.](#)

The Company's results for the year ended December 31, 2020 are available on the Company's website www.cemex.com. In addition, (A) the Company's audited consolidated and individual financial statements for the year ended December 31, 2020, the Board of Directors' Report, the Chairman of the Board of Directors' Report, the Chief Executive Officer's Report, the Board of Directors' Opinion to the Chief Executive Officer's Report, the Audit Committee's Report, the Report on the Revision of the Tax Situation, the Corporate Practices and Finance Committee's Report, the Sustainability Committee's Report, the Accounting Policies and Guideline's Report, the Allocation of Profits Proposal, the Reserve for Acquisition of Shares Proposal, the Changes in Capital Stock Proposal and the proposed composition of the Company's Board of Directors and Board of Director committees, as well as their compensation, and the proposal for Secretary and Alternate Secretary of the Board and committees of the Board of Directors, all of which are subject to approval by the Company's shareholders at the Ordinary General Shareholders Meeting to be held on March 25, 2021, and (B) the proposal to modify the Company's by-laws which are subject to approval by the Company's shareholders at the Extraordinary General Shareholders Meeting to be held on March 25, 2021, plus additional information, are available to shareholders on the Company's website <https://www.cemex.com/-/ordinary-general-shareholders-meeting-2021>.

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If you hold your ADSs through a custodian, broker or other agent, please refer to the information provided by your agent.

For further information on Citi Depositary Receipt Services, visit www.citi.com/dr.