

Books Close/Open Notice

November 12, 2026

Company Name:	**ACCOR S.A.**

Ticker Symbol:	ACCYY
CUSIP Number:	00435F309
US ISIN:	US00435F3091
Country:	FRANCE
Listing Exchange:	OTC
Program Type:	Sponsored ADR Program
Ratio (ORD:DR):	1:5
Reason:	Corporate Action

	Close Date	**Open Date**
Issuance:	Close of business November 16, 2026	Close of business November 20, 2026
Cancellation:	Close of business November 16, 2026	Close of business November 20, 2026

Testing for notes

Depositary Receipt Services
Contact Capital Markets Solutions:
citiadr@citi.com

Bloomberg: ADRC <GO>

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